

Health and Wellbeing Board

15 March 2023

Developing a Work Programme for the Health and Wellbeing Board

For Decision

Portfolio Holder: Cllr P Wharf, Adult Social Care and Health

Local Councillor(s): N/A

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Report Status: Public

Brief Summary:

This report updates Members of the Health and Wellbeing Board on the new responsibilities of Boards, following updated guidance in the wake of integrated care systems being established. It proposes that the Board would benefit from a development session to consider these responsibilities, in the context of developing a work programme to support its strategy delivery.

Recommendation:

1. Members note the new responsibilities and duties of boards as set out in the new guidance;
2. Agree to hold a development session to consider the ICP strategy, and identify other potential elements of a work programme including refresh of the Joint Local Health and Wellbeing Plan.

Reason for Recommendation:

To ensure that the Health and Wellbeing Board understands the new responsibilities in relation to ICSs; and is able to act as an effective place leader for health and wellbeing, setting clear direction on the most important priorities for the Dorset Council population.

1. Background

- 1.1. Health and wellbeing boards are formal statutory committees of local authorities, established under the Health and Social Care Act 2012. They provide a forum where political, clinical, professional and community leaders from the health and care system come together to improve the health and wellbeing of their population and reduce health inequalities. They have a duty to promote approaches that embed prevention, and integration between services.
- 1.2. As integrated care systems were established under the Health and Social Care Act 2022, a consultation was carried out on how the new system arrangements would work alongside existing health and wellbeing boards.
- 1.3. This consultation has now closed, and the Government has published updated guidance based on the feedback.
- 1.4. Existing responsibilities for Health and Wellbeing Boards remain in place, namely:
 - Produce and publish a joint strategic needs assessment
 - Develop a joint local health and wellbeing strategy
 - Develop and publish a pharmaceutical needs assessment
 - Approve the Better Care Fund.
- 1.5. New responsibilities of Health and Wellbeing Boards under the updated guidance now include:
 - Reviewing Integrated Care Board (ICB) forward plans – the NHS delivery of the integrated care strategy

- Being consulted on ICB performance assessments by NHS England in the contribution made to the delivery of its health and wellbeing strategy (JLHWS)
- To receive a copy of the ICB joint capital resource plan outlining planned capital resource use;
- HWBs, Integrated Care Partnerships and ICBs to determine the integrated approach to deliver streamlined care and prevention activity at place;
- to be involved in development of the ICP Strategy;
- And to review ICB annual reports.
- Further details about these new responsibilities and how they will be achieved is yet to be determined, and clarification can be incorporated into the terms of reference

1.6. Understanding how Health and Wellbeing Boards will operate in the new landscape, and avoiding duplication and confusion will be crucial going forwards. In particular the Board will need to consider its role in relation to the Integrated Care Partnership (pan-Dorset), as well as the developing place-based work.

1.7. This paper proposes that the Health and Wellbeing Board would benefit from a development session to consider how the new responsibilities will inform its forward work programme. There is an opportunity for the Board to develop its work to help shape and steer integration and prevention to improve health and wellbeing for the Dorset Council 'place' as the integrated care system takes shape.

2. Positioning the Health and Wellbeing board

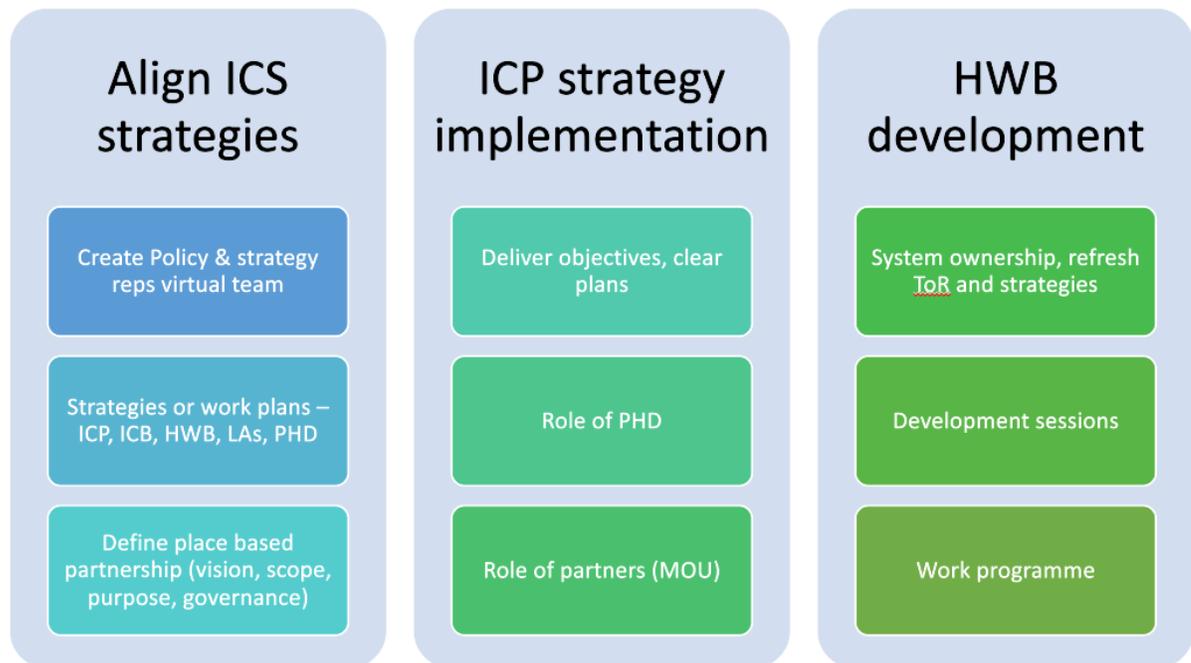
2.1. In November 2022 Dorset Council agreed to amend its constitution so that the Health and Wellbeing Board be considered as the strategic board for health and wellbeing, as place-based partnerships develop in the integrated care system.

2.2. This was in recognition that the new legislation that established integrated care systems also introduced an Integrated Care Partnership, with similar membership to both Health and Wellbeing Boards, as well as the concept of 'place-based partnerships' to lead the development of integration and prevention on a smaller geographical footprint to the ICS (pan-Dorset).

2.3. It would seem duplication to have a Health and Wellbeing Board providing strategic leadership for integration and prevention based on each Council

population, as well as a place-based strategic partnership with largely similar membership.

- 2.4. Ensuring that there is clarity about the role, purpose and work of the Dorset Council Health and Wellbeing Board now that the Integrated Care Partnership has published its interim strategy is important to make sure resources are focused on clear programmes aimed at improving outcomes in the local population.
- 2.5. The role and purpose of the Health and Wellbeing Board should be considered in light of the role and purpose of the Health Scrutiny Committee, which is required to challenge, review or scrutinise the decisions or actions taken by Cabinet, and provide clear focus of scrutiny of matters in relation to the Council's strategic approach to Dorset wide objectives, and the effectiveness of partnership arrangements ,amongst other things.
- 2.6. The diagram below shows how three important tasks should complement each other, but remain distinct:
 - Understanding which plans and strategies within the integrated care system should be informed by the ICP strategy
 - Implementing the ICP strategy with clear objectives for partner organisations
 - Developing health and wellbeing boards to function as the strategic leaders of each 'place' – with a clear forward work programme linked to the ICP strategy priorities, and informed by the joint strategic needs assessment.



3. Developing a work programme

- 3.1. The new guidance for health and wellbeing boards will mean that the Board should expect to receive a number of items related to the ICS on its forward plan, such as the joint forward plan of the ICB, and capital plans.
- 3.2. However the board has an opportunity to develop a programme of work that should be used to identify clear priorities for the Dorset Council population, linked to programmes that will deliver clear benefits for integration and prevention. This will include updating the joint strategic needs assessment, agreeing important shared outcomes to track progress against, and refreshing the local health and wellbeing strategy. Each of these actions links to and should be informed by the ICP strategy.
- 3.3. There are also some key pieces of strategic work progressing through Dorset Council that the health and wellbeing board should be sighted on

– recognising the Board’s ability to influence and shape outcomes drawing on the expertise of partners. This includes but is not limited to:

- Progressing integrated children’s commissioning with the NHS – with a focus on key pathways such as speech and language, CAMHS, sexually harmful behaviours
- Better Care Fund – moving to a two-year planning round that will include the birth to settled adulthood programme, as well as improving lives for older adults

4. Financial Implications

4.1. There are no direct financial implications to note.

5. Environmental Implications

5.1. The ICP strategy urges all partners to consider how best to ensure all future actions consider climate impacts and the move to net zero. This includes direct and indirect impacts from health and care delivery.

6. Well-being and Health Implications

6.1. The ICP integrated care strategy supports early intervention and prevention approaches wherever possible to promote the greatest possible improvements in health and wellbeing for residents.

6.2. Understanding how Health and Wellbeing boards will operate in the new landscape and avoiding duplication and confusion will be crucial going forwards. In particular the Board will need to consider its role in relation to the Integrated Care Partnership as well as the developing place-based work. The Board has an important role to play in helping shape the ICP through its links to the democratically elected members in Dorset Council and in turn their strong links to residents.

7. Other Implications

7.1. The outcomes of the work of the Board in improving the health and wellbeing of residents and workforce will have a positive impact on the local economy through numbers of people economically active.

8. Risk Assessment

8.1. HAVING CONSIDERED: the risks associated with this decision; the level of risk has been identified as:

8.1.1. Current Risk: LOW

8.1.2. Residual Risk: LOW

9. Equalities Impact Assessment

9.1. There are no equality implications to note. A separate equality impact assessment is running alongside the strategy development that will consider impacts on groups with protected characteristics.

10. Appendices

None

11. Background Papers

11.1. [Health and wellbeing boards – guidance - GOV.UK \(www.gov.uk\)](https://www.gov.uk/government/guidance/health-and-wellbeing-boards)
Updated November 2022.